

eCommerce firms target non-metros



Elara Diet Report—Your Swift and Savvy Guide to a `Breaking News or a Development'

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Internet

Amazon is set to introduce a new vertical, *Amazon Bazaar*, which features affordable, and non-branded fashion & lifestyle products, as per a news report by the *Economic Times* on 21 February. This strategic move aims to attract a value-conscious customer base in Tier II & III markets in India amid a slowdown in demand for mass market products and slow user acquisition. *Amazon Bazaar* is actively enrolling sellers, encouraging them to list non-branded products, such as apparel, watches, shoes, jewelry, and luggage priced below INR 600. To incentivize participation, Amazon is proposing a zero-referral fee for merchants, particularly crucial for products with a low average selling price. This initiative mirrors successful ventures, such as *Meesho* and Flipkart's *Shopsy*, while Reliance also is developing, *Ajio Street*, its low-priced products platform.

The eCommerce market in India has seen a significant shift recently with user growth converging in the past few years. User growth has hit a plateau as metro and urban markets have reached a fair penetration level. During the recent festival season, online retailers saw huge sales growth as well as user acquisitions in Tier II & III markets, due to :1) increased internet penetration, 2) changing consumer behavior, 3) growth of local marketplaces, and 4) better supply chain & fulfillment network. We expect revenue growth of eCommerce platforms in metros and Tier I cities to be frequency- and average order value (AOV)-led, given: 1) rising income levels, and 2) higher purchasing power whereas growth in Tier II & III markets is expected to be new user-led. We expect premium online eCommerce to bolster revenue growth and profitability of eCommerce firms as they feature better margin products and may drive higher ad revenue for eCommerce brands.

User growth converges; focus shifts to profitability

The eCommerce market in India has seen a significant shift lately with user growth converging. For e.g., while *Nykaa*'s online BPC registered a monthly transacting user CAGR of 53.8% during FY20-22, it fell sharply to 25.0% YoY in FY23. On a similar note, *Zomato*'s online food delivery, which posted a monthly transacting user CAGR of 32.5% during FY20-22, grew by a mere 9.4% YoY in FY23. This indicates user growth has hit a plateau for these eCommerce companies, as they have traditionally focused on the metro and urban markets in the past few years to drive better profitability. During the recent festival season, online retailers saw sizeable growth in sales and users in Tier II & III markets, due to 1) increased internet penetration, 2) changing consumer behavior, 3) growth of local marketplaces, and 4) better supply chain & fulfillment network. There was a 31.4% penetration (as a percentage of internet users) in total online shoppers to 220mn at a CAGR of 25.4% during FY20-22, as internet users during the same period posted a CAGR of 4.7% during FY20-22 to 700mn users, registering a 49.6% penetration level (as a percentage of population), led by increased online adoption in the post COVID era and more time spent on eCommerce vs search platforms. According to e-Conomy report, out of 700mn internet users in India, ~470mn are social media users at ~67% penetration, ~570mn are online video streamers at ~81% penetration, ~350mn are digital payment users at ~50% penetration whereas ~125mn are online shoppers at ~20% penetration, which showcases the penetration as well as growth opportunity in the online shopping space in Tier II and III markets.



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User-led growth largely limited to Tier II & III markets

The eCommerce landscape in India has transcended urban boundaries, capturing the attention of rural areas. Diverse consumer micro-segments are emerging, with seven out of 10 online shoppers residing in Tier II cities, and a significant portion being Gen Z individuals. About one-third of online shoppers are low or middle income. E-commerce platforms, such as *Zomato, Nykaa, Flipkart* and *Meesho* together derive ~40-50% of revenue (average) from Tier II & III markets, which shows this market is a focus and has potential for growth.

Amazon's focus on Tier II & III markets could increase competition for existing platforms. Flipkart, Myntra, Amazon and Meesho have 340mn, 60mn, 295mn and 120mn monthly active users (MAU), respectively. We expect revenue growth of eCommerce platforms in metros & Tier I cities to be frequency- and AOV-led, given: 1) rising income levels and higher purchasing power while growth in tier II & III markets is expected to be new user led as AOV and frequency remains lower. Companies, such as Zomato and Nykaa, have been focused on increasing their frequency, led by levers, such as: 1) introduction of loyalty program, GOLD by Zomato, and 2) higher dependence on personal care (hair & skin) vs pure color cosmetics.

eCommerce divided between premium and mass segments

India's eCommerce arena is witnessing increased competition, due to emergence of new firms, such as *Meesho, Blinkit, Swiggy Instamart, Zepto,* and *Shopsy.* Another interesting trend in the eCommerce space is superior growth in the premium eCommerce market. For e.g., the premium smartphone market (models priced above INR 33,000) is experiencing robust sales growth while smartphones in the range of INR 8,000-12,000 have witnessed a decline. This shows segregation in the eCommerce space with premium products seeing better growth. As evident, *Nykaa* has tied up with global brands, such as *Huda Beauty, Anomaly, Sol De Janeiro,* and *Elf*, to sell products in India as they see high demand of premium cosmetic products in India. We expect growth of premium online eCommerce to bolster revenue and prospects of eCommerce companies as higher margin products, in turn, can offset losses and low margin in low AOV orders.

Higher user conversation may lead to better ad revenue

Increased user conversion and higher customer acquisition in Tier II and III markets are expected to drive higher ad revenue for eCommerce brands, which, in turn, could result in better profitability. *Nykaa*'s ad revenue growth from BPC slowed to 3.2% YoY in 9MFY24, due to 1) brands adopting direct to consumer (D2C) approach, and 2) shift toward other BPC platforms & social media companies; however, better user-led growth can help attain a larger target audience and drive ad revenue growth in the medium term. Similarly, *Zomato*'s food delivery business relies on elevated ad revenue for higher take rates, which could be further enhanced by an increase in transacting users. In the over-the-top (OTT) sector, a higher penetration of video subscribers is crucial for bolstering ad revenue, in our view. With India's total video subscribers reaching 68.5mn in CY22 at a CAGR of 34.4% during CY19-22 (Source: EY FICCI), the potential for huge growth in Tier II and III markets, driven by increased internet and smartphone penetration, could benefit firms, such as Jio, especially with its offer of free-of-cost IPL content.



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Elara Securities (India) Private Limited

India
Elara Securities (India) Pvt. Ltd.
One International Center, Tower 3,
21st Floor, Senapati Bapat Marg,
Elphinstone Road (West)
Mumbai – 400 013, India

Europe Elara Capital Plc. 6th Floor, The Grove, 248A Marylebone Road, London, NW1 6JZ, United Kingdom Tel: +44 20 7486 9733

USA Elara Securities Inc. 230 Park Avenue, Suite 2415, New York, NY 10169, USA Tel: +1 212 430 5870 Fax: +1 212 208 2501

Asia / Pacific Elara Capital (Asia) Pte.Ltd. One Marina Boulevard, Level 20, Singapore 018989 Tel: +65 6978 4047

Harendra Kumar	Managing Dire	ector	harendra.kumar@elaracapital.com	+91 22 6164 8571
Sales	to die			.01 22 / 1/4 0550
Ashok Agarwal	India		ashok.agarwal@elaracapital.com	+91 22 6164 8558
Hitesh Danak	India		hitesh.danak@elaracapital.com	+91 22 6164 8543
Caran Rathod	India		karan.rathod@elaracapital.com	+91 22 6164 8570
ekha Nahar	India		lekha.nahar@elaracapital.com	+91 22 6164 8512
Prashin Lalvani	India		prashin.lalvani@elaracapital.com	+91 22 6164 8544
Shraddha Shrikhande	India		shraddha.shrikhande@elaracapital.com	+91 22 6164 8567
Sudhanshu Rajpal	India		sudhanshu.rajpal@elaracapital.com	+91 22 6164 8508
loshua Saldanha	Asia		joshua.saldanha@elaracapital.com	+91 22 6164 8541
Anita Nazareth	Corporate Access, Conference & Events		anita.nazareth@elaracapital.com	+91 22 6164 8520
Γina D'souza	Corporate Acce	229	tina.dsouza@elaracapital.com	+91 22 6164 8595
Quantitative, Alternatives, Sa	ales Trading & Dealing	g		
Sunil Jain	Quantitative & Alternates		sunil.jain@elaracapital.com	+91 22 6164 8531
Nandish Patel	Quantitative & Alternates		nandish.patel@elaracapital.com	+91 22 6164 8564
Biren Mehta	Head - Sales Trading		biren.mehta@elaracapital.com	+91 22 6164 8500
Kalpesh Parekh	India	3	kalpesh.parekh@ElaraCapital.com	+91 22 6164 8555
Manoj Murarka	India		manoj.murarka@elaracapital.com	+91 22 6164 8551
Anil Pawar	India		anil.pawar@elaracapital.com	+91 22 6164 8552
Nilesh Chheda	India		nilesh.chheda@elaracapital.com	+91 22 6164 8554
Nupur Barve	India		nupur.barve@elaracapital.com	+91 22 6164 8532
	IIIdia		параг.вагус в скласартал.сотт	171 22 0101 0332
Research				
Dr Bino Pathiparampil		Healthcare, Pharmaceuticals, Strategy	bino.pathiparampil@elaracapital.com	+91 22 6164 8689
Amit Purohit	Analyst	Building Materials, FMCG, Paints	amit.purohit@elaracapital.com	+91 22 6164 8594
Ankita Shah	Analyst	Infrastructure, Ports & Logistics, Industrials	ankita.shah@elaracapital.com	+91 22 6164 8516
Biju Samuel	Analyst	Quantitative & Alternate Strategy	biju.samuel@elaracapital.com	+91 22 6164 8505
Gagan Dixit	Analyst	Aviation, Chemicals, Oil & Gas	gagan.dixit@elaracapital.com	+91 22 6164 8504
Garima Kapoor	Economist		garima.kapoor@elaracapital.com	+91 22 6164 8527
Harshit Kapadia	Analyst	Capital Goods, Consumer Electronics	harshit.kapadia@elaracapital.com	+91 22 6164 8542
Jay Kale, ĊFA	Analyst	Auto & Auto Ancillaries	jay.kale@elaracapital.com	+91 22 6164 8507
Karan Taurani	Analyst	Media & Entertainment, Alcobev, QSR, Internet	karan.taurani@elaracapital.com	+91 22 6164 8513
Prakhar Agarwal	Analyst	Banking & Financials	prakhar.agarwal@elaracapital.com	+91 22 6164 8502
Prashant Biyani	Analyst	Agrochemicals, Fertilisers, Hotels, Sugar	prashant.biyani@elaracapital.com	+91 22 6164 8581
Prerna Jhunjhunwala	Analyst	Textiles, Retail	prerna.jhunjhunwala@elaracapital.com	+91 22 6164 8519
Ravi Sodah	Analyst	Cement, Metals & Mining	ravi.sodah@elaracapital.com	+91 22 6164 8517
Ruchi Mukhija	Analyst	IT Services	ruchi.mukhija@elaracapital.com	+91 22 6164 8583
Rupesh Sankhe	Analyst	Utilities, Renewables, Capital Goods, Real Estate	rupesh.sankhe@elaracapital.com	+91 22 6164 8518
Shweta Daptardar	Analyst	Diversified Financials, Non Lending Financials	shweta.daptardar@elaracapital.com	+91 22 6164 8559
Saurabh Mitra	Sr. Associate	Cement, Metals & Mining	saurabh.mitra@elaracapital.com	+91 22 6164 8546
				+91 22 4204 8683
Aditya Jaiswal	Associate	Strategy	aditya.jaiswal@elaracapital.com	
Amogh Deshpande	Associate	Aviation, Chemicals, Oil & Gas	amogh.deshpande@elaracapital.com	+91 22 4204 8664
Bhavi Shah	Associate	Cement, Metals & Mining	bhavi.shah@elaracapital.com	+91 22 6164 8521
Heet Van	Associate	Healthcare, Pharmaceuticals	heet.van@elaracapital.com	+91 22 6164 8545
Himanshu Dhyawala	Associate	Diversified Financials, Non Lending Financials	himanshu.dhyawala@elaracapital.com	+91 22 4204 8661
Jinesh Kothari	Associate	Infrastructure, Ports & Logistics	jinesh.kothari@elaracapital.com	+91 22 6164 8500
Kartik Solanki	Associate	Banking & Financials	kartik.solanki@elaracapital.com	+91 22 4204 8604
Ketul Dalal	Associate	Auto & Auto Ancillaries	ketul.dalal@elaracapital.com	+91 22 4204 8693
Keval Shah	Associate	Strategy	keval.shah@elaracapital.com	+91 22 4204 8669
Mudit Kabra	Associate	Capital Goods, Consumer Electronics	mudit.kabra@elaracapital.com	+91 22 4204 8611
Nemish Sundar	Associate	Capital Goods, Consumer Electronics	nemish.sundar@elaracapital.com	+91 22 4204 8683
Nishant Chowhan, CFA	Associate	Auto & Auto Ancillaries	nishant.chowhan@elaracapital.com	+91 22 4204 8667
Palak Shah	Associate	Banking & Financials	palak.shah@elaracapital.com	+91 22 4204 8682
Ragini Pande	Associate	Utilities, Renewables	ragini.pande@elaracapital.com	+91 22 6164 8500
Rohit Harlikar	Associate	Building Materials, FMCG, Paints	rohit.harlikar@elaracapital.com	+91 22 6164 8562
Rounak Ray	Associate	Media & Entertainment, Alcobev, QSR, Internet	rounak.ray@elaracapital.com	+91 22 4204 8684
Seema Nayak	Associate	IT Services, Internet	seema.nayak@elaracapital.com	+91 22 4204 8687
Shweta Roy	Associate	Economics	shweta.roy@elaracapital.com	+91 22 6164 8500
Subhankar Sanyal	Associate	Economics	sriweta.roy@eiaracapitai.com subhankar.sanyal@elaracapital.com	+91 22 4204 8688
				+91 22 4204 8688
Fanvi Tambat	Associate	Real Estate	tanvi.tambat@elaracapital.com	
Jjwal Wadighare	Associate	Agrochemicals, Fertilisers, Hotels, Sugar	ujwal.wadighare@elaracapital.com	+91 22 4204 8684
/aibhav Chechani	Associate	IT Services, Internet	vaibhav.chechani@elaracapital.com	+91 22 4204 8682
/idhi Puj	Associate	Building Materials, FMCG, Paints	vidhi.puj@elaracapital.com	+91 22 4204 8692
∕inayak Patil	Database		vinayak.patil@elaracapital.com	+91 22 6164 8510
	Editor		priyanka.sheth@elaracapital.com	+91 22 6164 8568
Priyanka Sheth				
Priyanka Sheth Prakriti Singh	Editor		prakriti.singh@elaracapital.com	+91 22 6164 8500
	Editor Production		prakriti.singh@elaracapital.com gurunath.parab@elaracapital.com	+91 22 6164 8500 +91 22 6164 8515

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Elara Securities (India) Private Limited

Registered Office Address: One International Center, Tower 3, 21st Floor, Senapati Bapat Marg,
Elphinstone Road (West) Mumbai – 400 013, India Tel: +91 22 6164 8500

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Investor Grievance Email ID: investor.grievances@elaracapital.com - Tel. +91 22 6164 8509

Compliance Officer: Mr. Anand Rao - Email ID: anand.rao@elaracapital.com - Tel. +91 22 6164 8509